Otipemisiwak
Métis Government

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Office of the President

November 2, 2026

Lisa Wolfe
Otipemisiwak Métis Government
Citizens' Representative for the Lac Ste. Anne Métis District
E: lwolfe@metis.org

Re: Otipemisiwak Métis Government Cabinet Mandate Letter for the portfolio of Children & Family Services and Veterans

Dear Secretary Wolfe,

It is my pleasure to re-affirm your appointment as Provincial Secretary to the Cabinet of the Otipemisiwak Métis Government, and to assign you the portfolios of Secretary of Children & Family Services and Veterans.

As a Provincial Secretary and member of Cabinet, you hold a critical role in advancing our Nation's priorities and serving Métis Citizens across Alberta. Your leadership, alongside your colleagues, will help drive progress on key initiatives, which align to support the negotiation of a modern Treaty to secure and protect our rights and self-determination as a Métis Government. This is a historic opportunity to benefit current and future generations. At a time of shifting political landscapes both federally and provincially, your work must be strategic, adaptable, and rooted in our Constitution's vision of fairness, accountability, and the advancement of Métis self-government in Alberta. Together, we will uphold these principles while ensuring our laws and policies reflect the needs of Citizens in all five Métis Territories and beyond.

The Otipemisiwak Métis Government is committed to strengthening our Nation-to-Nation and government-to-government relationships, asserting our jurisdiction, and delivering programs that improve the lives of Métis families and communities. As both an ambassador and key part of the executive branch of this government, as well as in a renewed focus on developing our governance framework here at home, your portfolio will play a vital role in shaping our future. As outlined in the Self-Government Act, you will collaborate with the Citizens' Council, engage meaningfully with Citizens, and ensure transparent decision-making that aligns with our collective goals. The path to a modern Treaty requires unity, persistence, and bold leadership; qualities I know you will bring to this role.

I am confident that your dedication will help us meet these challenges and seize the opportunities ahead. By working with integrity and purpose, you contribute to a stronger, more self-sufficient Métis government that honours our past while building a brighter future. Thank you for stepping forward in service to our people, and I look forward to achieving meaningful progress together.

With respect to your portfolio area, over the next 12 months, you are empowered with the following mandate:

1. **Advance C-92 Implementation and Métis Jurisdiction** by working with Administration to advance the exercise of Métis jurisdiction over child and family services, prioritizing family preservation and cultural continuity, while advocating for equitable funding, infrastructure, resources, and capacity-building opportunities to support the development and implementation of a Métis-led child and family services system.
2. **Advance Prevention and Early Intervention** by working with Administration to advocate for sustainable funding and build the capacity required to develop and expand Métis-led programs that strengthen families, prioritize family preservation, and reduce the number of Métis children in care.
3. **Advance the Rights and Cultural Continuity of Métis Children in Child Intervention Systems** by advocating for culturally appropriate policies and practices that prioritize family preservation, kinship care, Métis identification, and cultural continuity, ensuring Métis children maintain connections to their identity, family, community, and Nation when involved in child intervention systems.
4. **Strengthen Family Reunification Programs** by working with Administration to advocate for increased funding, resources, and program capacity, while strengthening partnerships to improve access to appropriate supports that promote family stability and successful reunification.
5. **Enhance Culturally Grounded Programs and Services for Métis Children and Families in Alberta** by advocating for increased opportunities for cultural connection, identity development, well-being, and community participation, including culturally grounded and land-based learning opportunities that strengthen Métis identity and family connections.
6. **Advocate for Equitable Access to Coordinated Services** by working with Administration to strengthen intergovernmental relationships and establish partnerships with education, health, housing, and other service providers to address service gaps and improve access to resources and coordinated supports for Métis children and families, while advancing Métis-specific priorities in policies and services affecting children and families.
7. **Advance Government-to-Government Relationships for Métis Children and Families** by advocating for greater coordination across education, health, housing, and other sectors to address service gaps and improve outcomes for Métis children and families, while promoting accountability for federal and provincial commitments and ensuring Métis-specific priorities are reflected in legislation, policies, and service delivery frameworks.
8. **Advance Métis Self-Determination in Early Learning and Child Care** by championing the exercise of Métis rights and self-determination in early learning and child care, advancing government-to-government relationships, and advocating for sustainable, equitable funding and policies that strengthen Métis-led early learning and child care and improve access to culturally grounded opportunities for Métis children and families across Alberta.
9. **Advance Métis Data Sovereignty in Children and Family Services** by collaborating with the Secretary of Records to advocate for Métis authority over data, particularly where it concerns Métis children and families, strengthening government-to-government relationships to improve

access to Métis-specific information, and advancing equitable data-sharing arrangements that support informed decision-making, accountability, and the exercise of Métis jurisdiction.

10. **Honour Métis Veterans** through commemorative projects and advocacy for federal recognition.
11. **Engage Veterans and Families** to address their unique needs through the development of tailored programs where funding is available.

In your role, you will have support from and liaise with the Office of the President, the Child & Family Services Department, and Intergovernmental Relations Department through their associated Directors and/or Department heads.

As you move forward in this vital role, remember that your leadership is part of a greater journey; one shaped by the resilience of our ancestors and the dreams of future generations. The work ahead will demand courage, creativity, and unwavering commitment to our Nation, our Citizens, and our Government; but it is through this collective effort that we will secure true self-determination, protect our rights, and build a thriving Métis Nation within Alberta. I have every confidence in your ability to rise to this challenge with integrity and heart. Together, let us honour our past, serve our people, and forge a legacy of strength and unity.

Marsee, thank you, for answering this call to leadership.

Sincerely,

Andrea Sandmaier
President
Otipemisiwak Métis Government